

| General information about company | |
|---|--|
| Scrip code | 533552 |
| NSE Symbol | RUPA |
| MSEI Symbol | NOTLISTED |
| ISIN | INE895B01021 |
| Name of the entity | RUPA & COMPANY LIMITED |
| Date of start of financial year | 01-04-2025 |
| Date of end of financial year | 31-03-2026 |
| Reporting Quarter Type | Quarterly |
| Date of Quarter Ending | 31-12-2025 |
| Type of company | Equity |
| Whether Annexure I (Part A) of the SEBI Circular dated December 31, 2024 related to Compliance Report on Corporate Governance is applicable to the entity? | Yes |
| Whether Annexure I (Part B) of the SEBI Circular dated December 31, 2024 related to Investor Grievance Redressal Report is Applicable to the entity? | Yes |
| Whether Annexure I (Part C) of the SEBI Circular dated December 31, 2024 related to Disclosure of Acquisition of Shares or Voting Rights in Unlisted Companies is Applicable to the entity? | No The Company has not acquired shares or voting rights in any unlisted companies during the quarter ended December 31, 2025. |
| Whether Annexure I (Part D) of the SEBI Circular dated December 31, 2024 related to Disclosure of Imposition of Fine or Penalty is Applicable to the entity? | No There are no disclosure of imposition of fine or penalty for the quarter ended December 31, 2025. |
| Whether Annexure I (Part E) of the SEBI Circular dated December 31, 2024 related to Disclosure of Updates to Ongoing Tax Litigations or Disputes is Applicable to the entity? | No There are no disclosure of updates to ongoing tax litigation or disputes for the quarter ended December 31, 2025. |
| Risk management committee | Applicable |
| Market Capitalisation as per immediate previous Financial Year | Top 2000 listed entities |
| Is SCORE ID Available ? | Yes |
| SCORE Registration ID | r00389 |
| Reason For No SCORE ID | |
| Type of Submission | Original |
| Remarks (website dissemination) | |
| Remarks for Exchange (not for Website Dissemination) | |

| Annexure I | | | | | | | | |
|--|-----------------|------------------------------|-----|----------|--------------------------------------|---------------------------------|-------------------------|---------------|
| Annexure I to be submitted by listed entity on quarterly basis | | | | | | | | |
| I. Composition of Board of Directors | | | | | | | | |
| Disclosure of notes on composition of board of directors explanatory | | | | | | | | |
| Whether the listed entity has a Regular Chairperson | | | | | | | | Yes |
| Whether Chairperson is related to MD or CEO | | | | | | | | Yes |
| Sr | Title (Mr / Ms) | Name of the Director | PAN | DIN | Category 1 of directors | Category 2 of directors | Category 3 of directors | Date of Birth |
| 1 | Mr | PRAHLAD RAI AGARWALA | | 00847452 | Executive Director | Chairperson related to Promoter | | 11-05-1938 |
| 2 | Mr | GHANSHYAM PRASAD AGARWALA | | 00224805 | Executive Director | Not Applicable | | 14-11-1945 |
| 3 | Mr | KUNJ BIHARI AGARWAL | | 00224857 | Executive Director | Not Applicable | MD | 23-11-1949 |
| 4 | Mr | RAMESH AGARWAL | | 00230702 | Executive Director | Not Applicable | | 07-06-1968 |
| 5 | Mr | MUKESH AGARWAL | | 02415004 | Executive Director | Not Applicable | | 01-01-1971 |
| 6 | Mr | VIKASH AGARWAL | | 00230728 | Executive Director | Not Applicable | | 27-02-1977 |
| 7 | Mr | NIRAJ KABRA | | 08067989 | Executive Director | Not Applicable | | 18-04-1982 |
| 8 | Mr | ASHOK BHANDARI | | 00012210 | Non-Executive - Independent Director | Not Applicable | | 02-02-1953 |
| 9 | Mr | SUNIL REWACHAND CHANDIRAMANI | | 00524035 | Non-Executive - Independent Director | Not Applicable | | 24-12-1968 |
| 10 | Mr | JOGINDER PAL DUA | | 02374358 | Non-Executive - Independent Director | Not Applicable | | 05-08-1952 |
| 11 | Mr | SUMIT MALHOTRA | | 02183825 | Non-Executive - Independent Director | Not Applicable | | 28-09-1961 |
| 12 | Mrs | MAMTA BINANI | | 00462925 | Non-Executive - Independent Director | Not Applicable | | 10-10-1972 |
| 13 | Mr | ARVIND BAHETI | | 08094824 | Non-Executive - Independent Director | Not Applicable | | 18-10-1977 |
| 14 | Mr | VIJAY CHHIBBER | | 00396838 | Non-Executive - Independent Director | Not Applicable | | 12-12-1955 |

I. Composition of Board of Directors**Disqualification of Directors under section 164 of the Companies Act, 2013**

| Sr | Whether the director is disqualified? | Start Date of disqualification | End Date of disqualification | Details of disqualification | Current status |
|----|---------------------------------------|--------------------------------|------------------------------|-----------------------------|----------------|
| 1 | No | | | | Active |
| 2 | No | | | | Active |
| 3 | No | | | | Active |
| 4 | No | | | | Active |
| 5 | No | | | | Active |
| 6 | No | | | | Active |
| 7 | No | | | | Active |
| 8 | No | | | | Active |
| 9 | No | | | | Active |
| 10 | No | | | | Active |
| 11 | No | | | | Active |
| 12 | No | | | | Active |
| 13 | No | | | | Active |
| 14 | No | | | | Active |

I. Composition of Board of Directors

| Sr | Whether special resolution passed? [Refer Reg. 17(1A) of Listing Regulations] | Date of passing special resolution | Initial Date of appointment | Date of Re-appointment | Date of cessation | Tenure of director (in months) | No of Directorship in listed entities including this listed entity (Refer Regulation 17A of Listing Regulations) | No of Independent Directorship in listed entities including this listed entity [with reference to proviso to regulation 17A(1) & reg. 17A(2)] | Number of memberships in Audit/ Stakeholder Committee(s) including this listed entity (Refer Regulation 26(1) of Listing Regulations) | No of post of Chairperson in Audit/ Stakeholder Committee held in listed entities including this listed entity (Refer Regulation 26(1) of Listing Regulations) | Reason for Cessation | Notes for not providing PAN | Notes for not providing DIN |
|----|---|------------------------------------|-----------------------------|------------------------|-------------------|--------------------------------|--|---|---|--|----------------------|-----------------------------|-----------------------------|
| 1 | NA | | 06-02-1985 | 01-04-2025 | | | 1 | 0 | 0 | 0 | | | |
| 2 | NA | | 13-07-1987 | 01-04-2021 | | | 1 | 0 | 0 | 0 | | | |
| 3 | NA | | 17-07-1987 | 01-04-2021 | | | 1 | 0 | 0 | 0 | | | |
| 4 | NA | | 29-07-2009 | 01-04-2025 | | | 1 | 0 | 4 | 0 | | | |
| 5 | NA | | 29-07-2009 | 01-04-2025 | | | 1 | 0 | 2 | 0 | | | |
| 6 | NA | | 23-05-2022 | 23-05-2022 | | | 1 | 0 | 0 | 0 | | | |
| 7 | NA | | 12-02-2018 | 12-02-2023 | | | 1 | 0 | 0 | 0 | | | |
| 8 | Yes | 08-08-2023 | 10-08-2018 | 10-08-2023 | | 88.2 | 6 | 5 | 8 | 2 | | | |
| 9 | NA | | 23-05-2022 | 23-05-2022 | | 43.07 | 5 | 5 | 8 | 4 | | | |
| 10 | Yes | 27-09-2024 | 06-09-2024 | 06-09-2024 | | 15.25 | 3 | 3 | 5 | 0 | | | |
| 11 | NA | | 06-09-2024 | 06-09-2024 | | 15.25 | 3 | 2 | 4 | 1 | | | |
| 12 | NA | | 06-09-2024 | 06-09-2024 | | 15.25 | 7 | 6 | 7 | 2 | | | |
| 13 | NA | | 06-09-2024 | 06-09-2024 | | 15.25 | 2 | 2 | 3 | 2 | | | |
| 14 | NA | | 10-11-2024 | 10-11-2024 | | 13.21 | 2 | 2 | 2 | 1 | | | |

| Audit Committee Details | | | | | | | |
|---|------------|---------------------------|--------------------------------------|-------------------------|---------------------|-------------------|------------------------|
| Whether the Audit Committee has a Regular Chairperson | | | | | Yes | | |
| Sr | DIN Number | Name of Committee members | Category 1 of directors | Category 2 of directors | Date of Appointment | Date of Cessation | Remarks |
| 1 | 00012210 | ASHOK BHANDARI | Non-Executive - Independent Director | Chairperson | 10-08-2018 | | Textual Information(1) |
| 2 | 02374358 | JOGINDER PAL DUA | Non-Executive - Independent Director | Member | 06-09-2024 | | |
| 3 | 00462925 | MAMTA BINANI | Non-Executive - Independent Director | Member | 06-09-2024 | | |
| 4 | 08094824 | ARVIND BAHETI | Non-Executive - Independent Director | Member | 06-09-2024 | | |
| 5 | 00230702 | RAMESH AGARWAL | Executive Director | Member | 29-07-2009 | | |
| 6 | 02415004 | MUKESH AGARWAL | Executive Director | Member | 29-07-2009 | | |

| Nomination and remuneration committee | | | | | | | |
|---|------------|---------------------------|--------------------------------------|-------------------------|---------------------|-------------------|------------------------|
| Whether the Nomination and remuneration committee has a Regular Chairperson | | | | | Yes | | |
| Sr | DIN Number | Name of Committee members | Category 1 of directors | Category 2 of directors | Date of Appointment | Date of Cessation | Remarks |
| 1 | 00012210 | ASHOK BHANDARI | Non-Executive - Independent Director | Chairperson | 31-05-2021 | | Textual Information(1) |
| 2 | 02374358 | JOGINDER PAL DUA | Non-Executive - Independent Director | Member | 06-09-2024 | | |
| 3 | 08094824 | ARVIND BAHETI | Non-Executive - Independent Director | Member | 06-09-2024 | | |

| Stakeholders Relationship Committee | | | | | | | |
|---|------------|---------------------------|--------------------------------------|-------------------------|---------------------|-------------------|---------|
| Whether the Stakeholders Relationship Committee has a Regular Chairperson | | | | | Yes | | |
| Sr | DIN Number | Name of Committee members | Category 1 of directors | Category 2 of directors | Date of Appointment | Date of Cessation | Remarks |
| 1 | 00462925 | MAMTA BINANI | Non-Executive - Independent Director | Chairperson | 06-09-2024 | | |
| 2 | 00230702 | RAMESH AGARWAL | Executive Director | Member | 30-05-2014 | | |
| 3 | 02415004 | MUKESH AGARWAL | Executive Director | Member | 29-07-2009 | | |

| Risk Management Committee | | | | | | | |
|---|------------|---------------------------------|---|-------------------------|---------------------|-------------------|---------------------------|
| Whether the Risk Management Committee has a Regular Chairperson | | | | | Yes | | |
| Sr | DIN Number | Name of Committee members | Category 1 of directors | Category 2 of directors | Date of Appointment | Date of Cessation | Remarks |
| 1 | 00524035 | SUNIL REWACHAND CHANDIRAMANI | Non-Executive - Independent Director | Chairperson | 06-09-2024 | | |
| 2 | 00012210 | ASHOK BHANDARI | Non-Executive - Independent Director | Member | 31-05-2021 | | |
| 3 | 00230702 | RAMESH AGARWAL | Executive Director | Member | 23-05-2018 | | |
| 4 | 02415004 | MUKESH AGARWAL | Executive Director | Member | 23-05-2018 | | |
| 5 | 00230728 | VIKASH AGARWAL | Executive Director | Member | 23-05-2018 | | |
| 6 | 08067989 | NIRAJ KABRA | Executive Director | Member | 23-05-2018 | | |
| 7 | 99999999 | ARIHANT KUMAR BAID | VP (FINANCE) | Member | 23-05-2018 | | Textual Information(1) |
| 8 | 99999999 | SUMIT KHOWALA | CFO | Member | 12-08-2022 | | Textual Information(2) |

| Corporate Social Responsibility Committee | | | | | | | |
|---|------------|---------------------------|--------------------------------------|-------------------------|---------------------|-------------------|---------|
| Whether the Corporate Social Responsibility Committee has a Regular Chairperson | | | | | Yes | | |
| Sr | DIN Number | Name of Committee members | Category 1 of directors | Category 2 of directors | Date of Appointment | Date of Cessation | Remarks |
| 1 | 00847452 | PRAHLAD RAI AGARWALA | Executive Director | Chairperson | 30-05-2014 | | |
| 2 | 00224857 | KUNJ BIHARI AGARWAL | Executive Director | Member | 30-05-2014 | | |
| 3 | 00224805 | GHANSHYAM PRASAD AGARWALA | Executive Director | Member | 06-09-2024 | | |
| 4 | 02183825 | SUMIT MALHOTRA | Non-Executive - Independent Director | Member | 06-09-2024 | | |

Annexure 1

Annexure 1

III. Meeting of Board of Directors

| Disclosure of notes on meeting of board of directors explanatory | | | | | | | | |
|--|---|--|---|------------------------------|--|---|---|---|
| Sr. No. | Date(s) of meeting (if any) in the previous quarter | Date(s) of meeting (if any) in the current quarter | Maximum gap between any two consecutive (in number of days) | Notes for not providing Date | Whether requirement of Quorum met (Yes/No) | Total Number of Directors as on date of the meeting | Number of Directors present* (All directors including Independent Director) | No. of Independent Directors attending the meeting* |
| 1 | 12-08-2025 | | | | Yes | 14 | 13 | 7 |
| 2 | | 13-11-2025 | 92 | | Yes | 14 | 13 | 6 |

Annexure 1

IV. Meeting of Committees

| Disclosure of notes on meeting of committees explanatory | | | | | | | | | | |
|--|-------------------------------------|---|---|-------------------------|-------------------------------|--|--|--|---|--|
| Sr | Name of Committee | Date(s) of meeting (Enter dates of Previous quarter and Current quarter in chronological order) | Maximum gap between any two consecutive (in number of days) | Name of other committee | Reason for not providing date | Whether requirement of Quorum met (Yes/No) | Total Number of Directors in the Committee as on date of the meeting | Number of Directors Present (All Directors including Independent Director) | No. of Independent Directors attending the meeting* | No. of members attending the meeting (other than Board of Directors) |
| 1 | Audit Committee | 12-08-2025 | | | | Yes | 6 | 5 | 4 | 0 |
| 2 | Audit Committee | 13-11-2025 | 92 | | | Yes | 6 | 5 | 3 | 0 |
| 3 | Stakeholders Relationship Committee | 09-10-2025 | | | | Yes | 3 | 3 | 1 | 0 |
| 4 | Risk Management Committee | 16-10-2025 | 6 | | | Yes | 6 | 5 | 2 | 2 |

Annexure 1**V. Affirmations**

| Sr | Subject | Compliance status (Yes/No) |
|----|---|----------------------------|
| 1 | The composition of Board of Directors is in terms of SEBI (Listing obligations and disclosure requirements) Regulations, 2015 | Yes |
| 2 | The composition of the following committees is in terms of SEBI(Listing obligations and disclosure requirements) Regulations, 2015 a. Audit Committee | Yes |
| 3 | The composition of the following committees is in terms of SEBI(Listing obligations and disclosure requirements) Regulations, 2015. b. Nomination & remuneration committee | Yes |
| 4 | The composition of the following committees is in terms of SEBI(Listing obligations and disclosure requirements) Regulations, 2015. c. Stakeholders relationship committee | Yes |
| 5 | The composition of the following committees is in terms of SEBI(Listing obligations and disclosure requirements) Regulations, 2015. d. Risk management committee (applicable to the top 1000 listed entities) | Yes |
| 6 | The committee members have been made aware of their powers, role and responsibilities as specified in SEBI (Listing obligations and disclosure requirements) Regulations, 2015. | Yes |
| 7 | The meetings of the board of directors and the above committees have been conducted in the manner as specified in SEBI (Listing obligations and disclosure requirements) Regulations, 2015. | Yes |
| 8 | This report and/or the report submitted in the previous quarter has been placed before Board of Directors. | Yes |

| Details of Cyber security incidence | | |
|--|-------------------|----------------------------|
| Whether as per Regulation 27(2)(ba) of SEBI (LODR) Regulations, 2015 there has been cyber security incidents or breaches or loss of data or documents during the quarter | | No |
| Number of cyber security incidence or breaches or loss of data event occurred during the quarter | | |
| Sr. | Date of the event | Brief details of the event |

| Signatory Details | |
|--------------------------|--|
| Name of signatory | SUMIT JAISWAL |
| Designation of person | Company Secretary and Compliance Officer |
| Place | KOLKATA |
| Date | 29-01-2026 |

| Investor Grievance Details | |
|---|---|
| No. of investor complaints pending at the beginning of Quarter | 0 |
| No. of investor complaints received during the Quarter | 0 |
| No. of investor complaints disposed off during the Quarter | 0 |
| No. of investor complaints those remaining unresolved at the end of the Quarter | 0 |